

Family, Partnerships and Companies: from Assur to Amsterdam by Barry Hawk (JURIS 2024), far outstrips, drawing on historical, empirical, and legal evidence from the old global ancient civilizations feedback on the development of the concept of company (corporation) and business partnerships within various—classical—jurisdiction(s) that deeply rooted within the family notion. The most shared legal business organization before the Industrial Revolution was the classical partnership that was limited to specific actions like a single long-distance trip, fragile in the sense that it was simply terminable and ended with the partner’s withdrawal or death and shut in the sense that partnership benefits could not be traded. The book also looks at the economic, environmental conditions that might have prompted in the development of business organizations, as partnerships, considering the role played by politics, geography, culture, ethnicity, and religious communities. A few civilizations developed more complicated business organizations, that enabled larger capital accumulation and risk sharing than the simple partnership. They were broader in scope, stronger, lasted longer and were open to a larger number of parties.

The book *Family, Partnerships and Companies: From Assur to Amsterdam* explores business organizations in nine pre-industrial societies, examining their economic, political, and social contexts. The epilogue by Martin Gelter discusses the modern evolution of business organizations that began in the 19th century. Before the Industrial Revolution, the most common legal business organization was the basic partnership, which was limited to specific activities like a single long-distance voyage. These partnerships were fragile, easily terminated by the withdrawal or death of a partner, and closed, meaning partnership interests couldn’t be traded. However, some societies developed more complex business structures like the Old Assyrian *naruqqum*, which allowed for larger capital accumulation and risk sharing. These more advanced organizations were broader in scope, more durable, and open to a larger number of participants. The primary driver of business organizations in pre-industrial societies was the economic demand for capital and risk sharing. Unlike modern times, issues such as taxes, liability, and regulations were largely absent and didn't influence the development of these organizations. Instead, political, and social factors played significant roles. For instance, entrepreneurial spirit in places like the merchant oligarchy of Assur fostered innovation in business structures, while in other cases, social and political factors could hinder or delay their development.

The manuscript demonstrates in its second chapter that corporate law and business organizations in Mesopotamia and the Near East were characterized by their early development and sophisticated legal frameworks. Partnerships and families in Mesopotamia and the Near East were crucial for economic and social development. They formed networks of trust and collaboration, leveraging familial ties and business interests for trade, agriculture, and crafts. These partnerships operated under legal frameworks like the Old Assyrian *naruqqum*, ensuring fairness, accountability, and dispute resolution. Family structures played a key role, promoting continuity and stability in businesses passed down through generations. Overall, partnerships and families were integral to economic activities, social cohesion, and the transmission of business knowledge and assets. It argues that partnership agreements were based on mutual trust, shared risks, and responsibilities, reflecting the importance of interpersonal relationships in business. It should be noted that Family-based partnerships promoted continuity and stability, as businesses were often passed down through generations. Also, legal, and social norms governed the functioning of partnerships, ensuring accountability, fairness, and conflict resolution mechanisms.

Further, legal codes such as the Code of Hammurabi in Babylon and the Hittite laws included provisions related to commercial transactions, contracts, debts, and property rights. These laws provided a basis for business regulations, ensuring fair practices, enforcing contracts, and resolving

disputes. The author argues that corporate law in Mesopotamia and the Near East emphasized accountability, fairness, and adherence to contractual agreements. Moreover, business organizations operated within defined legal boundaries, fostering trust among traders, craftsmen, and investors. Overall, corporate law and business organizations in that civilization reflected the region's advanced legal and commercial systems, supporting economic activities and cross-cultural exchanges in ancient times.

In Ancient Egypt, corporate law (Egyptian Exceptionalism) and the notion of family played significant roles in shaping economic and social structures. The author argues that in terms of corporate law, Ancient Egypt had a well-developed legal system that regulated commercial activities, contracts, and disputes. Legal documents, often recorded on papyrus, outlined business agreements, property rights, and obligations of parties involved in trade, partnerships, and transactions. The legal framework ensured fairness, upheld contracts, and provided mechanisms for resolving disputes, contributing to a stable business environment. The author argues that family was a fundamental unit in Ancient Egyptian society, and family ties extended into economic activities. It should be noted that family businesses were common, with skills and trades passed down through generations, fostering continuity and expertise in various industries such as agriculture, crafts, and trade. Inheritance laws and familial hierarchies influenced the succession of businesses, land ownership, and wealth distribution within families. Overall, corporate law in Ancient Egypt provided a structure for commercial activities, while the strong notion of family contributed to continuity, expertise, and social cohesion in economic endeavors. Small and medium-sized enterprises (SMEs) are prevalent in Egypt, ranging from family-owned shops to larger retail businesses. Family businesses play a significant role, with many enterprises passed down through generations, maintaining a sense of continuity and tradition.

I think the book argues that local retail markets in Pharaonic Egypt traditionally consisted of *souks* (markets) where vendors and merchants sold a variety of goods, including food, clothing, handicrafts, and household items. These markets were vibrant hubs of economic activity, attracting locals, travelers, and traders from different parts of the world. The Egyptian retail sector faces challenges such as competition from international brands, economic fluctuations, and infrastructure limitations. However, there are also opportunities for growth, especially with the rise of e-commerce platforms and digital payment systems, which are becoming increasingly popular among Egyptian consumers. Overall, Egypt's business organization and local retail markets reflect a blend of traditional and modern elements, with a diverse retail landscape that caters to the needs and preferences of its population. Foreign trade, imports, and exports played a significant role in Pharaonic Egypt's economy, contributing to its prosperity and cultural exchange. Egypt's strategic location along the Nile River and the Mediterranean Sea facilitated trade with neighboring civilizations (e.g., Mesopotamia, Nubia, the Levant, Greece, and Rome). Land and maritime trade routes connected Egypt to major trading centers, allowing the flow of goods, ideas, and cultural influences. In terms of trade partnerships, chapter three argues that Pharaonic Egypt engaged in diplomatic and commercial relations with foreign powers, establishing trade partnerships, treaties, and alliances. Trade expeditions (e.g. Land of Punt), helped expand Egypt's trade networks and access rare and valuable commodities.

Hawk also argues that foreign trade boosted Egypt's economy, providing revenue, resources, and access to goods not readily available domestically. The exchange of goods through trade contributed to cultural exchange, technological advancements, and artistic influences, enriching Egyptian society. Overall, foreign trade, imports, and exports were integral to Pharaonic Egypt's economic prosperity, cultural development, and interactions with the wider ancient world.

In Athens, family and households played crucial roles in the social, economic, and political life of the ancient city-state. Athenian society was patriarchal, with the family unit typically centered around the male head of the household (*kyrios*). In the context of the household economy, Athenian households were largely self-sufficient, engaging in agriculture, crafts, and trade to meet their needs. The *kyrios* managed the household's finances, property, and business affairs, often with the assistance of slaves and family members. Family and households in Athens were integral to the fabric of society, providing structure, support, and continuity across generations while also reflecting the broader social, cultural, and political dynamics of ancient Greek civilization.

In the book, Hawk argues that in Athens, business organization thrived due to a robust legal framework that governed commercial activities. Athens had a well-developed legal system that regulated business activities, contracts, property rights, and commercial disputes. Laws were enacted to ensure fairness, transparency, and accountability in business transactions, fostering trust and confidence among traders, craftsmen, and merchants. In terms of property rights and contracts enforcement, contracts were binding agreements in Athenian business, outlining terms, obligations, and rights of parties involved in trade, partnerships, and transactions. The legal system enforced contracts and provided remedies for breaches, protecting the interests of businesses and individuals engaged in commerce. Property rights were safeguarded under Athenian law, ensuring owners' rights to land, buildings, assets, and intellectual property. Legal protections encouraged investment, innovation, and the development of businesses, contributing to economic growth and prosperity. Hawk described the Athenian legal system as robust, as it provided mechanisms for dispute resolution, including arbitration, mediation, and litigation in courts. Magistrates and judges presided over cases, applying laws and precedents to resolve conflicts and uphold justice in commercial matters. Businesses in Athens were required to comply with regulations, licensing requirements, tax obligations, and commercial codes and compliance with legal standards ensured orderly conduct, ethical practices, and adherence to business norms within the community (regulatory compliance). Thus, the legal framework in Athens played a pivotal role in supporting business organization, facilitating trade, protecting property rights, enforcing contracts, resolving disputes, and promoting a fair and stable business environment in ancient Greece.

Then, the author moved to the business organizations framework in Rome, describing that the basic partnership in ancient Rome was known as a *societas* or *collegium* (collective entities), where individuals formed associations to engage in commercial activities, share profits, and manage risks collectively (e.g., trading, and joint ventures). Partnerships were based on mutual consent, trust, and shared objectives, often involving traders, craftsmen, and investors pooling resources and expertise. Also, he mentioned that there were different types of partnerships in Rome, including *societas contracta* (partnership by contract), *societas lege* (partnership by operation of law), and *societas ad hoc* (partnerships for specific projects or ventures). These partnerships could be formed for various purposes (e.g., trade, manufacturing, agriculture, shipping, and public contracts). Furthermore, in this chapter, he emphasized that partnership agreements, known as *societas instrumentum*, outlined the terms, rights, responsibilities, contributions, and profit-sharing arrangements among partners. Agreements also addressed issues like management authority, decision-making processes, capital contributions, liabilities, and dissolution procedures.

Hawk emphasized that the Roman law provided a legal framework for partnerships, with principles derived from the Twelve Tables, jurisprudence, and imperial decrees (e.g., *Lex Irnitana* and *Lex Coloniae Genetivae*) were among the legal texts that regulated partnerships, defining rights, obligations, and legal remedies for partners. Besides partnerships (voluntary agreements among partners), Rome had other forms of business organizations such as *societates publicanorum* (public

corporations), *collegia* (guilds/associations), and *societates publice* (public contracting associations involved in tax collection), each serving specific economic functions and roles. Accordingly, Roman law provided a comprehensive legal framework for business organizations, including partnerships and corporations (and its legal personality). It should be noted that the Twelve Tables—a foundational legal code—established basic principles of contract law, property rights, and commercial transactions that applied to business activities. Jurisprudence, developed through legal interpretations and precedents, further clarified rules and regulations governing partnerships and other business entities.

Additionally, Roman law recognized key principles for partnerships, including consensus (agreement among partners), *bonae fidei* (good faith), *solidaritas* (joint and several liability), and *affectio societatis* (mutual intent to form a partnership). Partnerships were governed by the principle of *communitas bonorum et malorum*, meaning that partners shared both profits and losses in proportion to their contributions or agreed-upon shares. In terms of legal documentation and enforcement (regulation), business agreements, including partnership contracts were documented in written form (e.g. papyrus), outlining terms, obligations, and governance structures of the business organization and legal records (e.g., partnership records), were maintained to track financial transactions, contributions, profits, and losses within partnerships. The Roman state and magistrates oversaw business activities, ensuring compliance with legal requirements, fair practices, and contractual obligations. Legal remedies, such as *actio ex contractu* (actions for breach of contract) or *actio pro socio* (actions for partnership disputes), were available to partners to seek redress in case of conflicts or violations of partnership agreements.

As the Romans failed to develop “corporation”, the Roman Empire had a centralized government and a complex system of governance, but the economic and legal frameworks did not evolve to support the development of modern corporate entities. The Roman society had specific cultural attitudes towards business and commerce, which influenced their organizational structures. The focus on personal relationships, family ties, and traditional business practices shaped the way businesses operated and were organized in ancient Rome, contrasting with the impersonal, shareholder-driven model of modern corporations. The lack of legal frameworks for limited liability, cultural preferences for partnership-based structures, and the economic and political context of ancient Rome contributed to the failure to develop joint stock companies (corporations) as they are understood in contemporary business environments. Overall, the legal framework (principles)—contractual agreements, and customary practices in Rome—provided a structured and regulated environment for business organizations, promoting economic cooperation, entrepreneurial activities, investment, and commercial activities while addressing legal rights, responsibilities, and governance structures within partnerships and corporate entities.

One of the most significant chapters entitled “*Islamic World*,” that I found very interesting. As generally well-known, that in Islamic business and commercial philosophy, conceptions are mainly divided into the *ma’loum* (known) and the *maghoul* (unknown). The former is that which is grasped by the mind, while the latter is that which may possibly. Known notions are either self-evident—objects known to normal human minds with imminence as “being”, “thing” and “necessary”—or acquired (objects known over mediation). Accordingly, Muslim scholars divided assent into the known and the unknown, and the known assent into the self-evident and the assimilated. The self-evident assent is demonstrated by “the whole is greater than the part”, and the acquired by “the world is composite.”

In this chapter, Hawak argues that, indeed, a huge bulk of Islamic business law is subject to legal reasoning and is dependent thereon. The reasoning behind this is restricted to legal rulings stated in the *Qur’anic* texts and the Sunnah (Mohammad’s teachings) have a definitive nature, and the rest of

the legal body of the *Shāriʿah* is contingent upon the jurists' *ijtihād* (legal reasoning). This is not at all a shortcoming in the law, since the lawmaker who set out conclusive legal rulings, was certainly able to enforce an exclusively definitive law, the application of its legal rulings is not subject to any analogical deduction. However, there have been significant reasons behind this flexible nature of Islamic law. This very nature of Islamic norms has made the law flexible and adjustable to all societies and regions (at any given time and place). Furthermore, the law has become susceptible to developing and adopting different means and methods of change, its development can be shown through selecting certain legal interpretations that are more proper than others in addressing the business legal cases concerned. The progress can go even further than that by generating new legal views as new legal cases arise. This aspect explicitly indorses Islamic business law legally valid for all legal cases irrespective of time and place. The importance of the interpretation of the *Shāriʿah*—especially in commercial and economic transactions—does not lie in the different legal views held by several scholars concerning a particular legal case, rather it primarily resides in the way in which the jurist interprets the law.

It should be noted that, in Islamic law, a legal text never stands on its own according to Islamic legal system, but it is with no doubt influenced by a various of events that support the jurist to infer the most suitable legal ruling for the legal case in question. Consequently, elements of coherence and intertextuality are of chief significance and should always be in the jurist's mind during the interpretation process of the legal provisions. In this domain, *istiḥsān* (juristic preference) is a special legal practice exercised by Islamic economic jurists, which falls within the scope of legal reasoning. It is considered an interpretation made based on a revealed text, though gives rise to a different legal outcome from that emerged via *qiyas* (analogical deduction). The key difference between analogy and preference lies in the fact that while the analogical reasoning falls predominantly within the large body of the law with no exemption permitted, the reasoning behind preference, is to find a precise exception through the jurist's choice of a revealed text that allows this very exception. It is worth noting in this respect that reasoning by preference is based on a valid authentic hadith (prophetic tradition) and hence replacing the reasoning by analogy. Not all preference exceptions are created on revealed texts, some of which are based on *ijmāʿ* (consensus), while others are based on the *dārourah* (principle of necessity).

On the other hand, the author tries to underscore that *istiḥlāḥ* (public interest), especially the economic one is another legal practice which is controlled within legal reasoning. The reasoning of public interest does not seem to be founded on the *Qurʾān*. Public interest (common benefit) yet plays an irrefutably critical role in the determination of the ratio's appropriateness peculiar to analogy. This robust connection between the ratio and suitability has caused in considering public interest by some jurists an extension to analogy. There are certain common principles on which the *Shāriʿah* is generally based. These reside in the protection of one's life, his/her mind, offspring, religion as well as property. If the feature of public interest in a case is in line with these general principles, the reasoning in accordance with public interest is this supposed to be public's interest must be exercised. It should be noted that the element of universality is of dominant importance as the law intends to serve interests of Muslims at large. Islamic business law, like any other law, is full of a set of legal commercial terms with concepts which may not exist in other legislations, notwithstanding the fact that such legal notions endure conceptual progresses across different legal systems. Thus, even though concepts peculiar to legal terms go through certain processes of development across miscellaneous sets of laws, they, yet, have different legal existence in various laws.

The Timely Islamic Finance: A Trend Towards Sukuk (Islamic Bonds)

Muslims devoted in and kept financial assets according to their spiritual principles for fourteen centuries. Reinterpreted medieval Islamic contract laws form the rudimentary structures of the new asset class that doesn't breach Islamic law. *Shāri'ah*-compliant financial instruments along with Islamic investments can't pay or collect *ribā* (usury/interest)—as Christian Biblical values—due to Islam's prohibition of usury; and can't be associated with alcohol, gambling, pornography, or other Muslim prohibitions. Accordingly, risk-sharing, and profit-sharing must be structured into contracts, investments should enrich society, and financing should be backed by assets. Islamic banks have developed techniques to address these restrictions and perform their basic function: to take deposits, invest them, and profit from the spread. One of the main building blocks of Islamic finance is *murābāha*, where “two parties agree to trade at a price equal to the cost-plus mark-up or profit,” as in conventional finance, the bank lends money at a certain interest rate using the car as collateral, while the *murābāha*, dealing the bank buying the goods and then vends it to its customer. Other financial instruments as pre-payment, *ijarah* (leasing), *murābāha*, (profit sharing between investors and managers), *mushārah* (joint venture), *sukuk* (Islamic bonds), and *takaful* (Islamic insurance), allow the development of Islamic financial products that span retail and business banking, private equity, and insurance.

A key principle in Islamic finance is to have a straight link between the real and financial economy. *Shāri'ah* boards (oversight committees) have been tolerant at times with some structures, but hold firm to the principle that financing must benefit the real economy, as these boards operated as a precaution against the excess of conventional finance. Islamic finance has long challenged the criticism that it's just imitating the broader market. *Sukuk* and Islamic banking won't have a dramatic influence on global finance for the conceivable future, but its growth in the West can have political welfares and benefit the embryonic industry become more professional, standardized, and innovative. In terms of Islamic finance, Muslim scholars emphasized using *fiqh* (Islamic jurisprudence) as a hermeneutical device to search for the logic of Islamic economic *fiqh*, a critical divergence in the application of abduction as a chief element of inference in Islamic business law between Western and Islamic legal thinking.

Accordingly, the concept of *māṣlahā* (common good) and its connection to the area of Islamic economic legal thought as discoursed by distinguished Muslim scholars both in the past and at present time. In terms of Islamic business, the economic *māṣlahā* should be embodied within the Islamic legal reasoning, the sort of meaning conveyed by *māṣlahā*, the economic and(or) legal reading it hypothesizes and the notion of whether law, morals and theological sources play an equal role in the advance of the concept of *māṣlahā* in financial terms. The concept of *māṣlahā* has always been part of the theory of Islamic business law but has seldom been tackled within the context of economic legal theory. The concept of *māṣlahā* within the context of Islamic economics, placing special emphasis on the work of ālGhāzālī—one of the liberal Islamic law pioneers—that investigates the Islamic economic jurisprudence and Islamic economic theory as understood and discoursed by influential scholars of economic studies in Islamic business, with credibility lent to the view that Islamic economics is powerfully linked to the spirit of Islamic legal reasoning, as Islamic economics as a principle and not a science. ālGhāzālī—from the economic perspective—examines the legal foundation of Islamic finance with its normativity, casting lights on the idea that legal norms have been included within Islamic economic reasoning, a notion which resides in the concept that patterns of Islamic economic law have been created socially together with certain features of Islamic economic reasoning. He claims that although literature of Islamic law and that of Islamic economics are twisted on primary Islamic

legal and economic sources (*Qur'ān* and *Sunnāh*), they, however, lie in moral cosmology which is even more than just being an exact dogmatic matter.

Additionally, the concept of partnership is entirely dealt within Islamic corporate law. Under the *Shārī'ah*, there is no single description that covers the various sorts of partnerships. The definition of each is based on the conditions and rules that oversee the relationship. Understanding business partnerships is very significant in today's environment. Individuals form associations, corporations, and firms that create profit through precise businesses. There are partnerships in capital, labor, services, and work and in other cases, one partner nominates the other as his/her agent or trustee. Although *Shārī'ah* does not directly address the notion of business (commercial) corporations, it does discuss in deep the numerous kinds of partnerships, based on some elements as responsibility, restrictions, and division of work and profit. The issue is imperative as it is concerned in the development of business vehicles—i.e., platforms that permit effective development and structuring of Islamic financial products in the areas of venture capital, project finance, joint ventures, and asset-backed securities. Under Islamic business law, discussion on corporate personality derived from the views of the Muslim jurists on the entity of *shākhshiyāh 'itbārīyah* (artificial person). Most modern Muslim scholars claimed that this concept was known to Islamic law, while others are doubtful whether this concept, in fact exists.

Under Islamic corporate law, the term “*musyārakah*” or “*shirkah*” is used to refer to business entities. *Shirkah* means—literally—“intermingle” inferring the combination of properties that form the capital, whereby one cannot be distinguished from the other. The perspective in categorizing business entities is different between the common law and the Islamic law systems, whereby under the common law, the regime of a company is entirely different from a partnership, and both are subject to various legal regulations. However, under *Shārī'ah* law, *shirkah* refers to both company and partnership structure. In the *shirkah*, individuals are not separated from it, as it is not regarded as a legal entity. The earlier Muslim jurists were aware of the concept of corporate personality but denied it, however, they opposed that this nevertheless does not mean that Islamic law totally deny the concept. Since the early days of development in Islamic jurisprudence, there were several evidence, show that the concept of fictitious person had been developed and applied. For instance, the recognition of waqf (endowment/trusts), *bāyt-a-māl* (public treasury), and the masjid (mosque) as an entity. Mustāfā ālZārqā—a liberal jurist—stated: “If these institutions which exist now recognized ‘fictitious personality’ existed in the early era of development in *fiqh*, it would be obvious that it (the principle of fictitious legal personality) would be recognized by the jurists—at that time—through legal justifications which are similar to legal justifications of the institution of *dāulah* [state], *bāyt-a-māl*, *ālmāqf*.” Thus, the theory which recognizes an entity other than human being as a legal person can be justified through the theory of *āl-dhimmah* (obligation).

Muslim scholars have approved the corporate form based on *fiqh* principles of *qiyās* (analogy and individual reasoning) and *istihṣān/māsālibā mursālāh* (public interest and juristic preference). However, this, does not mean the acceptance of any modern business corporation within the framework of Islamic law. The closest approximation to corporate legal entities found in Islam have *wāqf* and *mufāwāḍā* (business partnership). However, it should be noted that institutions as *ālmāqf* are basically non-economic organizations, and their features are rather distant from those of business-oriented corporations. An example from the *Shāfi'i* moderate school of thought close to the concept of a legal person is a joint stock company. According to this doctrine, if more than one person runs a business in common with others and mixes his/her property with those of others, *ṣākāh* (commercial duty) is not levied on each business partner individually, and instead is payable on their joint stock. So, the only type of business organization—historically—found and debated deeply in an Islamic economy

are “partnerships.” Under *Shāri‘ah* business law, there is no assumption in the contract that liabilities will never exceed assets. The partner’s liability for the debts of a partnership is unlimited as Islamic law does not legalize the concept of limited liability. Thus, it appears that the model developed must not only be *shāri‘ah*-compliant, but it needs to work proficiently within current regulatory frameworks. Professor Mohammad H. Kamali stated that:

It is equally evident that the methodology of *usul al-fiqh* [Principles of Islamic jurisprudence] would have little meaning and [p]urpose if the *Shāri‘ah* were meant to be a fixed and unchangeable entity. *Usul al-fiqh* is predicated on the idea of development and growth, and functions as a vehicle of accommodation and compromise between the [normative] values of Shariah and the practicalities of social change [. . .]

Moving to China, India, and Europe, in these chapter(s), the author argues that private trade in India has a long and rich history, dating back to ancient times. Merchant guilds and associations played a crucial role in organizing trade, protecting interests, collective bargaining, and regulating commerce. Merchant associations (*sbrenis* or guilds) emerged as organized bodies representing traders, craftsmen, and merchants in different regions of India. These associations provided a platform for members to collaborate, share information, negotiate deals, and resolve disputes within the business community. Hawk emphasized that these associations facilitated trade by promoting fair practices, setting standards for goods and services, and overseeing market transactions, and provided financial services, including credit, loans, and insurance to members, supporting business expansion and risk management (and cultural exchange, and promoting economic prosperity). In India, business organization was structured around *sajjiba* (basic partnerships) and *sbreni* (guilds). The basic partnerships and guilds were integral to ancient Indian business organization, fostering cooperation, skill development, market regulation, and social welfare among traders, craftsmen, and artisans across various economic sectors and communities.

In ancient China, Hawk argues that the business organizations were diverse and instrumental in driving economic activities and trade networks. Merchant guilds (e.g., Huihui or Huiguan) played crucial roles in regulating trade, protecting members’ interests, and negotiating with authorities. These guilds were formed by merchants and artisans, showcasing a collaborative approach to business management and governance. Additionally, family businesses were prevalent, contributing to various industries and skills development passed down through generations. State-controlled enterprises, managed by the Chinese government, further shaped the business landscape, encompassing large-scale workshops, granaries, and trading companies that played essential roles in economic development and resource management. Ancient China’s trade networks were extensive, connecting regions within the empire and extending to neighboring countries through trade routes (e.g., Silk Road). Financial institutions such as banks, moneylenders, and credit systems facilitated trade, investments, and financial transactions, supporting the growth of commerce and economic activities. The business environment was governed by a robust legal framework comprising legal codes, regulations, and customs that addressed contracts, property rights, commercial disputes, and ethical business practices. He underscores that this combination of diverse business organizations, trade networks, financial institutions, and legal structures contributed significantly to ancient China’s economic prosperity, trade expansion, and cultural exchanges with neighboring regions.

Finally, Hawk argues that in ancient Europe, particularly before the Industrial Revolution, business organization and partnerships were often based on traditional practices and local customs. Basic partnerships were common, where individuals or families would join forces to engage in economic activities such as agriculture, crafts, and trade. One of the main arguments that the book focused on is that these partnerships were often informal and relied heavily on mutual trust, shared risks, and collaborative efforts. Legal frameworks governing partnerships were less formalized compared to

modern times, with agreements often based on verbal agreements or simple written contracts. As Europe transitioned into the modern era, especially during the Industrial Revolution and beyond, business organization evolved significantly. The emergence of joint-stock companies and corporations revolutionized the way businesses were structured and operated. Joint-stock companies allowed for the pooling of capital from multiple investors, providing opportunities for large-scale investments and risk-sharing. The concept of limited liability also emerged, protecting shareholders' personal assets from business liabilities. Additionally, modern legal frameworks and regulatory systems were established to govern corporate entities, ensuring transparency, accountability, and adherence to corporate governance standards. Overall, the shift from traditional partnerships to modern corporate structures in Europe reflects the dynamic evolution of business organization in response to changing economic, social, and legal landscapes.

In conclusion, *Family, Partnerships and Companies: From Assur to Amsterdam*, provides a comprehensive and insightful analysis of how business organization and partnerships shaped economic activities, trade networks, and societal structures in ancient civilizations. Through meticulous research and engaging narratives, the book delves into the diverse forms of business entities, from basic partnerships and guilds to state-controlled enterprises, that flourished in ancient Mesopotamia, Egypt, Greece, Rome, India, China, and other regions. The author skillfully explores the socio-economic dynamics, legal frameworks, cultural influences, and technological advancements that influenced business practices in the ancient world. By highlighting the roles of merchant guilds, family businesses, trade routes, financial institutions, and legal systems, the book offers valuable insights into the collaborative efforts, risk management strategies, and entrepreneurial spirit that drove economic prosperity and trade expansion in ancient societies. This manuscript represents a compelling and enlightening read for legal scholars, (legal professionals) historians, and business enthusiasts alike, providing a deeper understanding of the foundational principles, historical precedents, and enduring legacies of business organization and partnerships in shaping civilizations and economies throughout history.

Throughout the 250 pages of the book, it concluded with an argument that offers a rich and nuanced exploration of how economic structures and collaborative ventures influenced ancient societies. Through meticulous research and captivating narratives, the author delves into the intricacies of business entities, ranging from basic partnerships to complex guild systems, across diverse ancient cultures such as Mesopotamia, Egypt, Greece, Rome, Islamic law, India, and China. By delving into the socio-economic contexts, legal frameworks, cultural nuances, and technological advancements of each civilization, the book presents a comprehensive analysis of how business practices evolved and thrived in ancient times. Barry Hawk adeptly portrays the pivotal roles played by merchant guilds, family enterprises, trade routes, financial institutions, and legal systems in fostering economic growth, innovation, and trade expansion across regions. It sheds light on the collaborative spirit, risk mitigation strategies, and entrepreneurial ethos that characterized ancient business ventures. It highlights the intricate relationships between business organizations and societal structures, demonstrating how these dynamics shaped the economic landscapes and contributed to the cultural and intellectual heritage of ancient civilizations.

Certain experiments have undoubtedly challenged the notion that a sustainable development process should be exclusive and opaque, paving the way for a more inclusive and transparent approach. The hope, as expressed in the book's conclusion, is that these experiments will encourage more attempts of a similar nature in the coming years, particularly in the realm of both business and corporate law(s), as we can expect innovation to endure in the future.

Mohamed 'Arafa, LL.M., SJD, is a *Professor of Law at Prince Sultan University College of Law (Saudi Arabia) & Alexandria University Faculty of Law (Egypt) & an Adjunct Professor of Law and the Clarke Initiative Visiting Scholar at Cornell Law School.*